CONTENTS

	rigures	V111
	About the authors	хi
	Acknowledgements	xiii
	Preface	XV
	Foreword	xix
	PART ONE: BACKGROUND TO SHOP FLOOR CONTROL SYSTEMS	
	Overview	1
1	A background to shop floor control systems	3
1.1	Introduction	3
1.2	The Just in Time approach to production management	5
1.3	An overview of requirements planning (MRP and MRP II)	12
1.4	MRP/OPT versus JIT	24
1.5	Guidelines for the development and installation of	
	production planning and control systems	25
1.6	An architecture for production planning and control	26
1.7	Conclusions	32
	PART TWO: A FUNCTIONAL ARCHITECTURE FOR SHOP FLOOR CONTROL SYSTEMS Overview	22
2	An architecture for shop floor control systems	33
2.1	Introduction	35
2.2	Production Activity Control	35
2.3	Factory coordination	36
2.4	Conclusions	46
•	Contractions	62

i	Contents
1	Contents

3	A structured functional model for shop floor control	64
3.1	Introduction	64
3.2	Structured Analysis and Design Technique	65
3.3	Overview of SADT TM model for FC and PAC	70
3.4	A0: Coordinate the factory	74
3.5	A1: Design the production environment	75
3.6	A2: Coordinate the product flow	83
3.7	Conclusions	94
	PART THREE: AN INFORMATION TECHNOLOGY	
	ARCHITECTURE FOR SHOP FLOOR CONTROL	
	Overview	05
4	An information technology architecture for shop floor control	95
4.1	Introduction	97 97
4.2	The concepts of a layered architecture	98
4.3	The entities and core services of the reference architecture	101
4.4	A descriptive summary of Petri nets	101
4.5	A sample protocol of the reference architecture	113
4.6	Conclusions	113
E		119
5 5.1	Implementation technologies for shop floor control systems	120
5.2	Introduction	120
5.3	An overview of information technology	121
5.3 5.4	Communication systems	123
5.4 5.5	Data management systems	128
5.6	Processing systems	136
5.7	User interfaces	140
5.8	The object oriented approach Conclusions	144
5.0	Conclusions	147
	PART FOUR: STATE-OF-THE-ART REVIEW	
	Overview	149
6	A review of scheduling strategies	151
6.1	Introduction	151
6.2	Traditional scheduling approaches	152
6.3	Modern scheduling approaches	164
6.4	Conclusions	178
7	A review of production and	1/0
7.1	A review of production environment design strategies Introduction	179
7.2	Product based manufacturing	179
7.3	Process planning	180
7.4	Manufacturing system analysis	196
7.5	Conclusions	203
		207

vi

	PART FIVE: THE IMPLEMENTATION OF SHOP FLOOR CONTROL SYSTEMS	
	Overview	200
8	An approach to the implementation of factory	209
	coordination and production activity control systems	211
8.1	Introduction	211
8.2	Sociotechnical design	212
8.3	The contribution of sociotechnical design to the	
	implementation of PMS	226
8.4	The environment for Factory Coordination and	
	Production Activity Control	231
8.5	Conclusions	242
9	A design tool for shop floor control systems	244
9.1	Introduction	244
9.2	The application generator	245
9.3	The manufacturing database	248
9.4	The rulesbase	252
9.5	The PAC simulation model	255
9.6	Using the AG in the electronics industry	269
9.7	Conclusions	274
	PART SIX: AN IMPLEMENTATION OF A PAC SYSTEM	
	Overview	
10	The environment of the case study	277
10.1	Introduction	279
10.2	The business environment	279 280
10.3	The production management system environment	283
10.4	The technical and social sub-systems	288
10.5	The information technology environment	295
10.6	Conclusions	297
11	Implementation of a PAC system	298
11.1	Introduction	298
11.2	Description of the pilot implementation	299
11.3	Architectural mapping and implementation software	303
11.4	Lessons and guidelines	308
11.5	Conclusions	312
12	References and further reading	314
12.1	References	314
12.2	Further reading	334
	Index	336