

CONTENTS

List of Variables	xv
Foreword	xix
Preface	xxii
1 Introduction	1
1.1 Chapter Overview	1
1.2 The System Approach	2
1.3 The Item Approach	3
1.4 Repairable vs. Consumable Items	4
1.5 The "Physics" of the Problem	6
1.6 Multi-Item Optimization	7
1.7 Multi-Echelon Optimization	7
1.8 Multi-Indenture Optimization	8
1.9 Field Test Experience	9
1.10 The Item Approach Revisited	12
1.11 The System Approach Revisited	14
1.12 Summary	17
1.13 Problems	18
2 Single-Site Inventory Model for Repairable Items	19
2.1 Chapter Overview	19
2.2 Mean and Variance	20
2.3 Poisson Distribution and Notation	20

2.4	Palm's Theorem	21
2.5	Justification of Independent Repair Times	22
2.6	Stock Level	23
2.7	Item Performance Measures	24
2.8	System Performance Measures	27
2.9	Single-Site Model	28
2.10	Marginal Analysis	29
2.11	Convexity	32
2.12	Mathematical Solution of Marginal Analysis	34
2.13	Separability	36
2.14	Availability	36
2.15	Summary	40
2.16	Problems	40

3 METRIC: A Multi-Echelon Model

45

3.1	Chapter Overview	45
3.2	METRIC Model Assumptions	46
3.3	METRIC Theory	47
3.4	Numerical Example	49
3.5	Convexification	52
3.6	Summary of the METRIC Optimization Procedure	53
3.7	Availability	54
3.8	Summary	55
3.9	Problems	55

4 Demand Processes and Demand Prediction

57

4.1	Chapter Overview	57
4.2	Poisson Process	59
4.3	Negative Binomial Distribution	60
4.4	Multi-Indenture Problem	62
4.5	Multi-Indenture Example	64
4.6	Variance of the Number of Units in the Pipeline	65
4.7	Multi-Indenture Example Revisited	68
4.8	Demand Rates That Vary with Time	69

4.9	Bayesian Analysis	71
4.10	Objective Bayes	73
4.11	James–Stein Estimation	78
4.12	Comparison of Bayes and James–Stein Estimators	79
4.13	Demand Prediction Experiment Design	79
4.14	Demand Prediction Experiment Results	81
4.15	Random Failure Processes versus Wear-out	83
4.16	Goodness-of-Fit Tests	86
4.17	Summary	89
4.18	Problems	90

5 VARI-METRIC: A Multi-Echelon, Multi-Indenture Model

95

5.1	Chapter Overview	95
5.2	Mathematical Preliminary: Multi-Echelon Theory	97
5.3	Definitions	99
5.4	Demand Rates	100
5.5	Mean and Variance for the Number of LRUs in Depot Repair	102
5.6	Mean and Variance for the Number of SRUs in Base Repair or Resupply	102
5.7	Mean and Variance for the Number of LRUs in Base Repair or Resupply	103
5.8	Availability	104
5.9	Optimization	105
5.10	Generalization of the Resupply Time Assumptions	105
5.11	Generalization of the Poisson Demand Assumption	106
5.12	Common Items	107
5.13	Consumable and Partially Repairable Items	107
5.14	Numerical Example	112
5.15	Item Essentiality Differences	115
5.16	Availability Degradation Due to Maintenance	118
5.17	No Resupply: Flyaway Kits	119
5.18	Summary	120
5.19	Problems	121

6 Multi-Echelon, Multi-Indenture Models with Periodic Resupply and Redundancy

123

- 6.1 Space Station Description 123
- 6.2 Chapter Overview 124
- 6.3 Maintenance Concept 125
- 6.4 Availability as a Function of Time During the Cycle 125
- 6.5 Probability Distribution of Backorders for an ORU 126
- 6.6 Probability Distribution for Number of Systems Down for an ORU 130
- 6.7 Probability Distribution for Number of Systems Down 133
- 6.8 Availability 134
- 6.9 Optimization 135
- 6.10 Multiple Resource Constraints 135
- 6.11 Redundancy Block Diagrams 136
- 6.12 Numerical Examples 138
- 6.13 Other Redundancy Configurations with 50% ORUs Operating 145
- 6.14 Summary of the Theory 149
- 6.15 Application of the Theory 151
- 6.16 Problems 152

7 Special Topics in Periodic Models

155

- 7.1 Chapter Overview 155
- 7.2 Availability Over Different Cycle Lengths 156
- 7.3 Availability Degradation Due to Remove and Replace in Orbit 157
- 7.4 Failures Due to Wear-out 159
- 7.5 Numerical Example 162
- 7.6 Multiple Wear-out Failures at One Location During a Cycle 163
- 7.7 Common Items 167
- 7.8 Condemnations 169
- 7.9 Dynamic Calculations 170

- 7.10 Summary 171
- 7.11 Problems 171

8 Modeling of Cannibalization

173

- 8.1 Chapter Overview 173
- 8.2 Single-Site Model 174
- 8.3 Multi-Indenture Model 178
- 8.4 Optimization of Availability 179
- 8.5 Comparison of Objective Functions for Cannibalization 181
- 8.6 Generalizations 183
- 8.7 Dyna-METRIC and the Aircraft Sustainability Model 184
- 8.8 DRIVE (Distribution and Repair in Variable Environments) 185
- 8.9 Purpose of DRIVE 185
- 8.10 Model Assumptions with DRIVE 187
- 8.11 Implementation Problems with DRIVE 189
- 8.12 Distribution Algorithm for DRIVE 190
- 8.13 Repair Algorithm for DRIVE 192
- 8.14 Summary 192
- 8.15 Problems 193

9 Implementation Issues

195

- 9.1 Chapter Overview 195
- 9.2 Use of Standards versus Measured Quantities 196
- 9.3 Robust Estimation 197
- 9.4 Assessment of Alternative Support Policies 198
- 9.5 Air Force Model Implementation 199
- 9.6 Army Model Implementation 200
- 9.7 Navy Model Implementation 200
- 9.8 Worldwide Model Implementation 201
- 9.9 Model Hierarchies 202
- 9.10 System Approach Revisited One More Time 203
- 9.11 Problems 204

Appendix A Palm's Theorem	207
A.1 Appendix Overview	207
A.2 Preliminary Mathematics	208
A.3 Proof of Palm's Theorem	209
A.4 Extension of Palm's Theorem to Finite Populations	210
A.5 Dynamic Form of Palm's Theorem	211
A.6 Problems	212
Appendix B Multi-Echelon Systems with Lateral Supply	213
B.1 Appendix Overview	213
B.2 Introduction	213
B.3 Simulation Description	215
B.4 Parameter Values	217
B.5 Depot-Repairable-Only Items	218
B.6 Base-Repairable Items	225
B.7 Number of Lateral Shipments	226
B.8 Summary	226
Appendix C Demand Prediction Studies	227
C.1 Background	227
C.2 Appendix Overview	229
C.3 Description of the Demand Prediction Experiment	230
C.4 Results of the Demand Prediction Experiment for C-5 Airframe	234
C.5 Results of the Demand Prediction Experiment for A-10 Airframe	239
C.6 Results of the Demand Prediction Experiment for F-16	240
C.7 Demand Prediction for F-16 Using Flying-Hour Data	241
C.8 Correlations	246
C.9 Lower Smoothing Constant for Low-Demand Items	250
C.10 Summary	250

Appendix D Preprocessor for the Optimization Model with Periodic Resupply	255
D.1 Appendix Overview	255
D.2 Program Logic	256
D.3 Input	256
D.4 Output	259
D.5 Utilization of Preprocessor Output	263
References	265
Index	269