

## CONTENT

<b>Part One: State of the Art of Flexible Manufacturing; Definitions and Degree of Penetration</b>	<b>3</b>
- Flexible Manufacturing; Yesterday, Today, Tomorrow J.R. Bessant	5
<b>Part Two: Organisation, Education and Training Regarding Flexible Manufacturing; Three Impressions from Various EC-Countries</b>	<b>31</b>
- Flexible Manufacturing as a Challenge for Organization and Training; The Situation in the Federal Republic of Germany H.-U. Förster	33
- Technological Developments and Educational Demands; The Dutch Situation H. Bolk & M. van Manen	51
- Computer Integrated Manufacturing or Computer and Human Integrated Manufacturing? W. Haywood	69
<b>Part Three: Methods for Implementation of Flexible Manufacturing; Experts from EC-countries</b>	<b>85</b>
- Planning Methods for Flexible Manufacturing W. Eversheim	87
- Methods for Implementation of Flexible Manufacturing J. Pataillot	101
- A Methodological Approach in FMC Design M. Jubin	117
<b>Part Four: Practical Experience</b>	<b>131</b>
- Practical Experience with the Introduction of Flexible Automation D. de Wagenaar	133
- Training and Development of Specialists in Flexible Production H. Stradinger	143
- Design of a Kanban System in an Aerospace Environment D.A. Harvey & S.W. Jones	151