

CONTENTS

List of Tables	<i>vii</i>
List of Figures and Illustrations	<i>viii</i>
Foreword	<i>xi</i>
Acknowledgements	<i>xiii</i>
Abbreviations	<i>xiv</i>
Introduction	<i>xvii</i>
PART 1 CAPITAL AND LABOUR	
1 Oil, Imperialism and the British State: The Origins of the Crisis	3
2 Problems of Union Mobilization Offshore: The 1970s and 1980s	44
PART 2 INDUSTRIAL ACTION	
3 Prelude to Action	133
4 The Summer of Discontent	177
PART 3 OCCUPATIONAL SAFETY	
5 Lord Cullen's Report	237
6 'A Profound Change of Culture'	301
7 The Strategy of Containment	328
8 Paying for the Piper?	367
PART 4 THE FUTURE	
9 Striking Out: Setting a New Agenda	437
10 The Future of Offshore Trade Unionism	477
11 The Restructuring of Britain's Offshore Oil and Gas Industry	526

CONTENTS

12	Conclusion: An Unsafe Future	544
	Postscript	564
	Afterword	569
	Bibliography	571
	Index	588

TABLES

2.1	Average Gross Wages of Offshore Rig Workers	46
2.2	Average Gross Wages of Supply Vessel Workers	46
2.3	Forties Alpha: Persons on Board	57
2.4	BP Staff Accidents Compared to Contractor Personnel	58
2.5	BP Sea Quest: Turnover Among Drilling Crews	58
2.6	BP Sea Quest: Average Length of Service	59
4.1	Joint Union Register of Offshore Memberships	225
6.1	1993 Survey of Supply Firms (All Sectors)	319
6.2	Allocation of Major Contracts, December 1992–July 1994	321
8.1	Successful Prosecutions for Breaches of Health and Safety Legislation Offshore 1980–88	377
8.2	Offshore Safety Division Staff 1991–96	378
8.3	Offshore Inspection Visits 1987–94	380
8.4	Offshore Prohibition and Improvement Notices Issued 1991–95	380
8.5	Fines for Breaches of Health and Safety Legislation Offshore 1989–96	382
8.6	Injury Rates by Industry using ‘All Reported Injuries’, 1992/93	384
8.7	Ranking of Industries by Injury Rates using Combined Incident Rates (fatalities and serious injuries) 1990–93	391
8.8	Average Fatality Rate 1986/87 to 1993/94	392
8.9	Combined Incidents (fatalities and serious injuries) 1975–92	395
8.10	Combined Incident Rates 1980–93	399
8.11	Combined Incidents by Major Occupation Group 1984–93	401
8.12	Combined Incident Rates of Fatalities by Major Occupation Group 1984–93	403
8.13	The Costs of Accidents in Selected Industries	411
10.1	Wood Group Employees’ Ballot on Union Representation and Union Choice	495
11.1	Types of Expenditure (oil only) 1989–94 (billion£)	528

FIGURES

7.1	The Gradual Erosion Scenario	364
8.1	UKOOA's Ranking of Industries by Injury Rate using 'All Reported Injuries' 1992/93	388
8.2	Ranking of Industries by Injury Rate using Combined Incident Rates (fatalities and serious injuries) 1992/93: aggregate rate for onshore and offshore hydrocarbon extraction	388
8.3	Ranking of Industries by Injury Rate using Combined Incident Rates 1992/93: offshore rate only (excluding onshore incidents), using HSE employment figures	389
8.4	Ranking of Industries by Injury Rate using Combined Incident Rates 1992/93: offshore rate only, using Grampian employment figures	390
8.5	Rate of Offshore Accidents using 'All Reported Injuries' 1984–93	393
8.6a	Fatalities – UK Offshore Sector 1968–93	393
8.6b	Serious Injuries – UK Offshore Sector 1968–93	394
8.7a	Combined Incidents – UK Offshore Sector, 1968–93	396
8.7b	Combined Incidents – UK Offshore Sector Three-Year Average 1968–92	396
8.8	Composite Offshore Workforce Count 1980–93	397
8.9a	Combined Incident Rates – UK Offshore Sector 1980–93	398
8.9b	Combined Incident Rates – UK Offshore Sector, Three-Year Average 1980–92	400
8.10a	Combined Incidents – UK Offshore Sector by Major Occupation Group 1984–93	404
8.10b	Combined Incident Rates – UK Offshore Sector by Major Occupation Group 1984–93	404

8.11	Oil Price and Revenue – UK Offshore Sector 1976–91	406
8.12	Sales and Expenditures – UK Offshore Sector 1976–91	407
8.13	Relative Wages – UK Offshore Sector 1979–92	408
8.14	Plot of Relative Wages by Combined Incidents 1979–92	409
10.1	OILC Membership Breakdown (Cumulative) 1993	485
10.2	OILC Lapsed Members on Hook-up (Cumulative) 1996	485
10.3	OILC Membership (Cumulative) 1996	520

ILLUSTRATIONS

1	Map of UK Continental Shelf	x
2	The Piper Alpha platform	107
3	Ronnie McDonald, OILC	177
4	Safe Gothia occupied	194
5	OILC Wives Support Group	201
6	Aberdeen Airport, ‘OILC Gothia Frontline’ August 1990	213
7	Gavin Cleland with the Piper banner	294
8	Jimmy Airlie at STUC Headquarters	459