

# Contents

|  |             |
|--|-------------|
| <i>Preface</i>   | <i>viii</i> |
| <i>Abbreviations and acronyms</i>  | <i>xi</i>   |
| <b>1 The role of the European Commission</b>   | <b>1</b>    |
| Introduction   | 1           |
| The institutional position of the European Commission  | 3           |
| Literature on the role of the European Commission  | 26          |
| The role of the European Commission in the decision-making process   | 40          |
| Introduction to the empirical study  | 56          |
| <b>2 The run-up to the Uruguay Round</b>   | <b>63</b>   |
| The launching of the Uruguay Round   | 70          |
| Decisions  | 75          |
| Taking initiatives   | 77          |
| Coalition-building   | 78          |
| Influencing rules and forum  | 79          |
| Structuring  | 80          |
| Timing   | 82          |
| Mobilizing non-governmental interests  | 83          |
| Negotiating  | 84          |
| Conclusion   | 85          |
| <b>3 Protecting the Common Agricultural Policy while liberalizing agricultural trade: from Punta del Este to the Mid-Term Review</b> | <b>87</b>   |
| Decisions  | 95          |
| Taking initiatives   | 97          |

|  |     |
|--|-----|
| Coalition-building   | 98  |
| Influencing rules and forum  | 99  |
| Structuring  | 100 |
| Timing   | 104 |
| Mobilizing non-governmental interests  | 104 |
| Negotiating  | 105 |
| Conclusion   | 108 |
| <b>4 Decreasing room for manoeuvre for the Commission:<br/>from the Mid-Term Review to the Houston G7 summit</b> | 111 |
| Decisions  | 118 |
| Taking initiatives   | 119 |
| Coalition-building   | 120 |
| Influencing rules and forum  | 121 |
| Structuring  | 123 |
| Timing   | 125 |
| Mobilizing non-governmental interests  | 125 |
| Negotiating  | 126 |
| Conclusion   | 129 |
| <b>5 Gearing up for the final phase: from Houston to Heysel</b>  | 132 |
| Decisions  | 141 |
| Taking initiatives   | 142 |
| Coalition-building   | 143 |
| Influencing rules and forum  | 145 |
| Structuring  | 146 |
| Timing   | 148 |
| Mobilizing non-governmental interests  | 149 |
| Negotiating  | 150 |
| Conclusion   | 152 |
| <b>6 Getting the Uruguay Round back on track: towards<br/>the Draft Final Act</b>                                | 155 |
| Decisions  | 165 |
| Taking initiatives   | 167 |
| Coalition-building   | 168 |
| Influencing rules and forum  | 170 |
| Structuring  | 172 |
| Timing   | 175 |
| Mobilizing non-governmental interests  | 177 |
| Negotiating  | 178 |
| Conclusion   | 181 |

|   |     |
|---|-----|
| <b>7 Breakthrough: "Blair House" and beyond</b>   | 185 |
| Decisions   | 200 |
| Taking initiatives  | 202 |
| Coalition-building  | 203 |
| Influencing rules and forum   | 207 |
| Structuring   | 210 |
| Timing  | 214 |
| Mobilizing non-governmental interests   | 216 |
| Negotiating   | 218 |
| Conclusion  | 222 |
| <br>  |     |
| <b>8 The final hurdles: making "Blair House" acceptable</b>                                 | 226 |
| Decisions   | 234 |
| Taking initiatives  | 236 |
| Coalition-building  | 238 |
| Influencing rules and forum   | 241 |
| Structuring   | 244 |
| Timing  | 249 |
| Mobilizing non-governmental interests   | 251 |
| Negotiating   | 253 |
| Conclusion  | 256 |
| <br>  |     |
| <b>9 Conclusions</b>  | 259 |
| Decisions   | 260 |
| Taking initiatives  | 262 |
| Coalition-building  | 264 |
| Influencing rules and forum   | 269 |
| Structuring   | 272 |
| Timing  | 275 |
| Mobilizing non-governmental interests   | 277 |
| Negotiating   | 279 |
| The Commission's leading role: limits and conditions  | 284 |
| Conditions related to the Commission  | 286 |
| Conditions related to the member states   | 288 |
| Conditions related to the context of Council decision-making                                | 290 |
| <br>  |     |
| <i>Annex I Votes in the Council of Ministers</i>  | 292 |
| <br>  |     |
| <i>Annex II Brief chronology of EC decision-making on agriculture and the Uruguay Round</i> | 294 |
| <br>  |     |
| <i>References</i>   | 296 |