Contents

Preface	v
PART I. FUNDAMENTALS	
CHAPTER 1 Single-Product, Single-Location Models H.L. Lee and S. Nahmias 1. Introduction 2. Models with constant demand rates 3. Models with deterministic time-varying demand 4. Periodic review stochastic demand models 5. Continuous time stochastic demand models	3 3 9 18 25 36
6. Application of inventory theory in industry References	47 50
PART II. MULTIPLE PRODUCTS AND LOCATIONS	
CHAPTER 2 Analysis of Multistage Production Systems J.A. Muckstadt and R.O. Roundy 1. Introduction 2. Powers-of-two solution for the single item, single stage deterministic lot sizing problem 3. Serial systems 4. Assembly systems	59 59 63 66 76 81
 5. Distribution systems 6. A model of general multistage production-distribution systems 7. Constrained work centers 8. Joint order costs 9. Nonnested policies 10. Other extensions References 	83 94 105 117 126 129
CHAPTER 3 Centralized Planning Models for Multi-Echelon Inventory Systems under Uncertainty A. Federgruen	133 133
1. Introduction and summary	

Contents

X Comens	
2. Facilities in series and assembly systems	135
3. Arborescence distribution systems	145
4. An alternative model for coupled systems	166
References	171
CHAPTER 4	
Continuous Review Policies for Multi	-Level Inventory
Systems with Stochastic Demand	175
S. Axsäter	175
1. Introduction	173
2. One-for-one replenishments	188
3. Batch-ordering policies	195
4. Conclusions	196
References	
CHAPTER 5	on Networks
Performance Evaluation of Production	th 199
R. Suri, J.L. Sanders and M. Kamat	199
 Introduction Workcenter with identical machines and 	a single queue 206
Workcenter with identical machines andTandem production line	217
4. Tree-structured manufacturing systems (a	assembly networks) 227
5. Open networks of queues	200
6 Closed networks of queues	interference 260
7. Queueing models for machine-operator	interference 260
8. Advanced topics	274
Acknowledgements	274
References	
CHAPTER 6 Manufacturing Lead Times, Order 1	Release and
Manufacturing Lead Times, Order 2	
Capacity Loading U.S. Karmarkar	287
	287
 Introduction Lead time prediction, estimation and ev 	valuation models 294
3. Order release models	* - '
4. Capacity and planning decisions	316 320
5. Research opportunities	320
References	
PART III. PRODUCTION PLAN	NING AND SCHEDULING
CHAPTER 7	
An Overview of Production Planni	ng 333
L.J. Thomas and J.O. McClain	333

Contents	xi
	333

 Introduction Cost tradeoffs in production planning The relationship of aggregate planning to the economy and to detailed scheduling Mathematical programming methods Summary: Practical considerations and some research questions References 	333 338 351 356 362 365
CHAPTER 8 Mathematical Programming Models and Methods for	
Production Planning and Scheduling	
	371
J.F. Shapiro	371
1. Overview	373
2. Simple models3. Lagrange multiplier and decomposition methods	384
4. Process manufacturing models	397
5. Discrete parts manufacturing models	410
6. Job-shop scheduling	424
7 Treatment of uncertainty	431
8. Coordinating production with other company activities	433 435
9. Future directions	433
CHAPTER 9 Sequencing and Scheduling: Algorithms and Complexity E.L. Lawler, J.K. Lenstra, A.H.G. Rinnooy Kan and D.B. Shmoys	445
Part I. Preliminaries	446
1. Sequencing and scheduling problems	447
2. Algorithms and complexity3. A class of deterministic machine scheduling problems	450
Part II. The single machine	454
4. Minmax criteria	457
5. Total weighted completion time	460
6. Weighted number of late jobs7. Total tardiness and beyond	462
Part III. Parallel machines	465
8. Minsum criteria	469
9. Minmax criteria without preemption	476
10. Minmax criteria with preemption11. Precedence constraints	479

xii Contents

Part IV. Multi-operation models	
12. Open shops	487
13. Flow shops	490
14. Job shops	495
Part V. More sequencing and scheduling	400
15. Resource-constrained project scheduling	499
16. Stochastic machine scheduling	503 507
Acknowledgements	508
References	308
CHAPTER 10	
Hierarchical Production Planning	522
G.R. Bitran and D. Tirupati	523
1. Introduction	523
2. HPP systems	526 550
3. Feedback mechanisms in HPP	553
4. HPP and stochastic programming	565
5. Conclusions	566
References	500
PART IV. ADDITIONAL TOPICS	
CHAPTER 11	
Requirements Planning	571
K.R. Baker	571
1. Basic concepts	571
2. Limitations of the MRP framework	585
3. Models for lot sizing	586
4. Models for master scheduling	597 605
5. Models for capacity and lead times	613
6. Models for deploying buffers	625
7. Summary Acknowledgement	626
References	626
CHAPTER 12	
The Just-in-Time System	
H. Groenevelt	629
1. Introduction	629
2. A brief history of Just-in-Time	632
3. What is Just-in-Time?	634
4. Benefits, risks, and limitations of Just-in-Time	640
5. The Kanban system	646

Contents	xiii
6. Models for Just-in-Time	658
7. Research issues and future developments	663
References	665
CHAPTER 13	
Scientific Quality Management and Management Science	
P.J. Kolesar	671
1. Purpose and objections	671
2. The re-emerging strategic role of quality	671
3. A brief history of scientific quality management	674
4. 1950 and beyond: Total quality management	679
5. Management science and statistical process control	682
6. Management science and sampling inspection	689
7. Design, experimentation and the ideas of Taguchi	697
8. Some closing remarks	703
References	705
CHAPTER 14	
Developments in Manufacturing Technology and	
Economic Evaluation Models	
C.H. Fine	711
1. Introduction	711
2. A description of the new manufacturing technologies	712
3. Challenges in implementing the new manufacturing technologies	719
4. A framework for technology evaluation	723
5. Economic evaluation models for technology adoption	727
6. Empirical work on technology evaluation and adoption	741
7. Overview and conclusions	742
Acknowledgement	745
References	745
Subject Index	751
Contents of Previous Volumes	759