
Contents

Tables		vii
Acknowledgments		ix
Part 1. The Idea of Privatization		
1. The Privatization Controversy	<i>William T. Gormley, Jr.</i>	3
2. Privatization for Public Purposes	<i>Stuart Butler</i>	17
3. The Case for Skepticism	<i>Paul Starr</i>	25
Part 2. Education Policy		
4. Vouchers—The Key to Meaningful Reform	<i>Dwight R. Lee</i>	39
5. Public School Choice as a Policy Issue	<i>Richard F. Elmore</i>	55
6. Private Education and Redistributive Subsidies in Australia	<i>Estelle James</i>	79
Part 3. Housing Policy		
7. Housing Vouchers and America's Changing Housing Problems	<i>G. Thomas Kingsley</i>	115
8. Alternative Management Strategies in Public Housing	<i>Richard Hula</i>	134
9. The Privatization of Public Housing in Great Britain	<i>Hilary Silver</i>	163
Part 4. Law Enforcement Policy		
10. The Privatization of Punishment in Historical Perspective	<i>Malcolm M. Feeley</i>	199
11. Private Employment of Public Police	<i>Albert J. Reiss, Jr.</i>	226
12. The Private Sector and Law Enforcement in Japan	<i>Setsuo Miyazawa</i>	241
Part 5. Privatization in Practice		
13. The Myths and Realities of Privatization	<i>Carl E. Van Horn</i>	261

14. The Opportunities and Constraints of Privatization	<i>Janet Rothenberg Pack</i>	281
15. Two Cheers for Privatization	<i>William T. Gormley, Jr.</i>	307
Index		321

Tables

1.1	Contracting of Services by Local Governments	9
1.2	Privatization and Its Alternatives	11
6.1a	Public and Private Enrollments in Primary and Secondary Schools	81
6.1b	Public and Private Enrollments in Primary Schools	85
6.1c	Public and Private Enrollments in Secondary Schools	85
6.2a	Expenditures per Primary School Student (in 1982 \$)	90
6.2b	Expenditures per Secondary School Student (in 1982 prices)	91
6.3	Student/Faculty Ratios	92
6.4	Student/Staff Ratios	93
6.5a	Income per Primary School Student (in 1982 \$)	94
6.5b	Income per Secondary School Student (in 1982 \$)	95
6.6a	12 Category Subsidy Scheme, Primary Schools, 1985 (in 1984 prices)	96
6.6b	12 Category Subsidy Scheme, Secondary Schools, 1985 (in 1984 prices)	97
6.7	Enrollments in Highest and Lowest Subsidy Category	98
6.8	Father's Occupation, Public versus Private Schools, 1975	102
6.9	Family Income by School Type, 1976	102
6.10	Number and Size Distribution of Schools, 1972–1982	104
7.1	Annual Program Costs Relative to Housing Rental Value, Two-Bedroom Units (in 1975 \$)	123
7.2	Changes in the Housing Stock and Housing Quality, 1940–1980	124
7.3	Changes in Housing Costs and Affordability, 1970–1980	125
7.4	Composition of America's Housing Problems, 1975–1983	125
7.5	Additional Households Receiving HUD Rental Assistance by Program Type, 1977–1986	127

8.1	Division of Responsibility Under Tenant Management Demonstration Prototype	142
8.2	Real Estate Management Indicators for Demonstration Tenant Management Corporations	144
8.3	TMC Tenants' Evaluation of the TMC	146
8.4	Estimated and Actual Costs Associated with Tenant Management Demonstration	147
8.5	Summary of Non-real Estate Management Functions of St. Louis TMCs	149
9.1	Sales of Local Authority and New Town Dwellings, England and Wales, 1939–1988	166
9.2a	Central Government Housing Expenditures	172
9.2b	Off-Budget Housing Items	173
9.3	A Fiscal Balance Sheet on British Housing Privatization	175
9.4	Recent Trends in Housing Tenures, Great Britain	177
13.1	Methods of Government Service Delivery in New Jersey Municipalities	265
13.2	Methods of Government Service Delivery in New Jersey Counties	267
13.3	Identity of Service Providers for Contracts	268
13.4	Summary of Major Program and Support Services Contracted Out in New Jersey State Departments	269
13.5	Most Important Reason for Using an Alternative Method of Service Delivery for Municipalities	272
13.6	Most Important Reason for Using an Alternative Method of Service Delivery for Counties	272
14.1	Contracting Out by Cities and Counties	299