

# Contents

- Preface *vi*  
Abbreviations *viii*
- 1 War and revolution 1
  - 2 Establishing the Supply and Transport Organisation 10  
January 1919–March 1920
  - 3 The Supply and Transport Organisation in action 40  
April 1920–October 1922
  - 4 Conservative concern and Labour caution 69  
Late 1922–February 1926
  - 5 The general strike and after 102  
March 1926–1939
  - 6 Mr Attlee faces the dilemma 143  
1939/45–April 1947
  - 7 Strikers and subversives 181  
Spring 1947–1951
  - 8 Contemporary civil contingency planning 222  
1951–1982
  - 9 Strikebreaking past and future 262  
Appendix I Full texts of the Emergency Powers Acts 1920  
and 1964 270  
Appendix II Proclamations of States of Emergency under  
the Emergency Powers Act 1920 274  
Appendix III Civil Service Heads of the Emergency  
Organisation 276
- Notes 277  
Bibliography 300  
Index 305