Contents

| 1 | INTRODUCTION | 1 |
|-----|---|----|
| 1.1 | Problem Description | 2 |
| 1.2 | Research Goals and Contribution | 7 |
| 1.3 | Structure of the Thesis | 9 |
| 2 | BUSINESS PROCESSES AND WORKFLOW MODELING | 11 |
| 2.1 | Modeling Languages | 13 |
| 2 | .1.1 Perspectives of Business Processes and Workflows | 13 |
| 2 | .1.2 Requirements for Business Process Modeling Languages | 14 |
| 2.2 | Petri Nets | 16 |
| 2.3 | Event-Driven Process Chains (EPCs) | 18 |
| 2.4 | UML Activities | 20 |
| 2.5 | Summary | 27 |
| 3 | QUALITY OF BUSINESS PROCESSES | 29 |
| 3.1 | Quality in General | 29 |
| 3.2 | Total Quality Management | 30 |
| 3.3 | Structural Quality Aspects of Process Models | 31 |
| 3.4 | Patterns and Model Quality | 34 |
| 3.5 | Workflow Patterns | 39 |
| 3.6 | Patterns and Temporal Logic | 41 |
| 3.7 | Design Patterns and Behavior | 42 |
| 3.8 | Business Rules and Flexible Processes | 44 |

| 3.9 I | Resulting Requirements | 46 |
|----------------|---|-------------|
| 3.10 | Summary | 48 |
| 4 A S | EMANTIC MODEL FOR UML ACTIVITIES | 51 |
| 4.1 I | Requirements for a Semantic Model | 52 |
| 4.1.1 | Coverage | 53 |
| 4.1.2 | Expressive Power of the Formalism | 53 |
| 4.1.3 | Precision of the Formalization | 53 |
| 4.1.4 | Capability of Automated Execution | 54 |
| 4.2 | An Overview of Existing Approaches | 54 |
| 4.3 | The Dynamic Meta Modeling (DMM) approach | 56 |
| 4.3.1 | Meta Relations | 56 |
| 4.3.2 | Graph Transformations | 60 |
| 4.3.3 | Execution of Graph Transformation Systems | 66 |
| 4.4 | Application of DMM | 69 |
| 4.5 I | Properties of the Resulting Transition System and Limitations | 73 |
| 4.5.1 | Distinguished Transitions | 73 |
| 4.5.2 | Traverse-to-Completion | 73 |
| 4.5.3 | Non-local Behavior | 76 |
| 4.5.4 | Concurrency | 77 |
| 4.5.5 | Analyzability of Business Processes and Limitations | 78 |
| 4.6 | Summary | 79 |
| 5 BU | SINESS PROCESS PATTERNS | 81 |
| 5.1 I | Language Requirements for the Design of the PPSL | 84 |
| 5.1.1 | General Requirements for the PPSL | 84 |
| 5.1.2 Quali | Language Requirements Resulting from Typical Process Constrainty Management | ts in 86 |
| 5.2 | The Design of the PPSL | 90 |

| 5.2. | 1 Actions and Action Prototypes | 91 |
|------|--|-----|
| 5.2. | 2 Action Cardinalities | 93 |
| 5.2. | 3 Temporal Relationships | 94 |
| 5.2. | 4 Logical Relationships | 100 |
| 5.2. | 5 Summary of the Design of the PPSL | 104 |
| 5.3 | Abstract Syntax of the PPSL | 104 |
| 5.3. | 1 Meta Model of the PPSL | 105 |
| 5.3. | 2 Well-formedness Rules | 107 |
| 5.4 | Summary | 111 |
| 6 F | FORMAL VERIFICATION BASED ON BUSINESS PROCESS PATTERNS | 113 |
| 6.1 | Adaptation of the Execution Semantics Description of Business Proces | ses |
| | | 115 |
| 6.1 | .1 Requirements for Adapting the LTS | 116 |
| 6.1 | • | 118 |
| 6.1. | 3 Conclusion | 128 |
| 6.2 | Translation of Pattern Diagrams into Temporal Logic | 129 |
| 6.2. | .1 Temporal Logic | 129 |
| 6.2. | 2 Overview of the Translation | 133 |
| 6.2. | 3 Formal Specification of the PPSL | 134 |
| 6.2. | 4 Example | 147 |
| 6.3 | Performing the Formal Verification | 149 |
| 7 S | SUPPORT FOR PATTERN-BASED PROCESS MODELING | 151 |
| 7.1 | Pattern-based Modeling of Business Processes | 151 |
| 7.2 | Requirements for the PBPM Workbench | 154 |
| 7.3 | Use Cases of the PBPM Workbench | 156 |
| 7.4 | Design of the Prototype | 157 |
| 7.4. | 1 Realization as Eclipse Plug-In | 160 |
| | | |

| | 7.4.2 | Integration of External Tools | 161 |
|------------|-------|--|-----|
| | 7.5 | Application of the Workbench | 162 |
| | 7.5.1 | Defining and Editing Business Processes and Patterns | 163 |
| | 7.5.2 | Defining and Editing the Action Mapping | 164 |
| | 7.5.3 | Performing the Verification | 167 |
| | 7.5.4 | Back Annotation of the Verification Result | 168 |
| | 7.5.5 | Debugging/Evaluation Views | 170 |
| | 7.6 | Summary and Discussion | 170 |
| | 8 CA | ASE STUDY | 173 |
| | 8.1 | Business Processes for Wholesale Financing | 174 |
| | 8.2 | Principles and Patterns of Wholesale Financing | 178 |
| | 8.3 | Assessment of Business Processes | 180 |
| | 8.4 | Further Empirical Data from the Case Study | 192 |
| | 8.5 | Conclusion | 194 |
| | 9 CC | DNCLUSION | 195 |
| | 9.1 | Summary and Conclusion | 195 |
| | 9.2 | Outlook and Future Work | 197 |
| REFERENCES | | | 201 |