

## **Contents in full**

Lcki	nowledg	gements	X1	
ist	of acror	nyms and abbreviations	xii	
1	An in	troduction to international organizations in theory		
-	and practice			
	1.1	Why study international governmental organizations?	2	
	1.2	Defining and categorizing international organizations	13	
	1.3	Scholarly approaches to international organizations	18	
	1.4	Realism	20	
	1.5	Liberal theories	24	
	1.6	Constructivism	29	
	1.7	Critical theories	32	
	1.8	The book ahead	35	
2	Inter	national organizations: an early history	39	
	2.1	Beginnings	39	
	2.2	The interwar years	45	
	2.3	The Second World War	56	
3	The	modern historical context	61	
	3.1	1945–49	63	
	3.2	The 1950s	66	
	3.3	The 1960s	69	
	3.4	The 1970s	71	
	3.5	The 1980s	75	
	3.6	The 1990s	77	
	3.7	The 2000s	81	
4	The character and environment of international			
	organizations		85	
	4.1	Governance, management and working methods	87	
	4.2	The operating environment	100	
5	The	United Nations	115	
	5.1	Background	117	

	5.2	Structure	130
	5.3	Current activities	138
	5.4	Evaluation and future challenges	143
6	The U	nited Nations semi-autonomous agencies	158
	6.1	The UN Children's Fund (UNICEF)	162
	6.2	The UN High Commission for Refugees (UNHCR)	168
	6.3	The UN Relief and Works Agency for Palestine	
		Refugees in the Near East (UNRWA)	176
	6.4	The World Food Programme (WFP)	179
	6.5	The UN Development Programme (UNDP)	184
	6.6	The UN Environment Programme (UNEP)	189
7	The U	nited Nations specialized agencies	197
	7.1	UN System coordination	200
	7.2	The International Labour Organization (ILO)	201
	7.3	The Food and Agriculture Organization of the	
		United Nations (FAO)	209
	7.4	The World Health Organization (WHO)	216
	7.5	The United Nations Educational, Scientific and	
		Cultural Organization (UNESCO)	223
	7.6	The International Atomic Energy Agency (IAEA)	232
	7.7	Other specialized agencies	238
	7.8	The United Nations Industrial Development	
		Organization (UNIDO)	239
	7.9	The United Nations World Tourism Organization	
		(UNWTO)	240
8	The d	evelopment banks	244
	8.1	The World Bank Group (the International Bank for	
		Reconstruction and Development) (IBRD)	254
	8.2	The regional development banks of Latin America,	
		Asia and Africa	267
	8.3	The Inter-American Development Bank (IDB)	268
	8.4	The African Development Bank (AfDB)	270
	8.5	The Asian Development Bank (ADB)	273
	8.6	Other multilateral development banks	274
	8.7	The European Bank for Reconstruction and	
		Development (EBRD)	275
	8.8	The European Investment Bank (EIB)	277
	8.9	The Islamic Development Bank (IsDB)	279
	8.10	The International Fund for Agricultural Development	
		(IFAD)	2.81

9	The m	oney managers	286
	9.1	The International Monetary Fund (IMF)	289
	9.2	The Bank for International Settlements (BIS)	309
	9.3	The European Central Bank (ECB)	317
10	Economics, trade and commerce		327
	10.1	The Organisation for Economic Co-operation and	
		Development (OECD)	328
	10.2	The World Trade Organization (WTO)	338
	10.3	The UN Conference on Trade and Development	
		(UNCTAD)	348
	10.4	Regional trade associations	351
	10.5	The European Free Trade Association (EFTA)	351
	10.6	Mercado Comun del Sur (Mercosur)	356
	10.7	The North American Free Trade Agreement (NAFTA)	359
	10.8	The World Customs Organization (WCO)	361
	10.9	The World Intellectual Property Organization (WIPO)	363
	10.10	The European Patent Organisation (EPO)	369
	10.11	Commodity groups	370
	10.12	The Organization of the Petroleum Exporting	
		Countries (OPEC)	371
	10.13	The International Grains Council (IGC)	376
11	The European Union		381
	11.1	Background	383
	11.2	Structure	398
	11.3	Current activities	410
	11.4	Evaluation and future challenges	413
12	The European Union's semi-autonomous agencies		425
	12.1	Background	431
	12.2	Structure	433
	12.3	Evaluation and future challenges	434
	12.4	Knowledge management institutions	436
	12.5	Knowledge management institutions with	
		operational responsibilities	445
	12.6	Regulatory agencies for commerce	448
	12.7	Operational agencies	454
13	Political alliances and security		463
	13.1	The Americas	467
	13.2	The Organization of American States (OAS)	460

	13.3	The Middle East	473
	13.4	The League of Arab States (LAS)	474
	13.5	Europe	478
	13.6	The North Atlantic Treaty Organization (NATO)	480
	13.7	The Council of Europe (COE)	488
	13.8	Asia	493
	13.9	The Association of Southeast Asian Nations (ASEAN)	494
	13.10	The Commonwealth of Independent States (CIS)	500
	13.11	Africa	504
	13.12	The African Union (AU)	506
	13.13	Trans-regional and global alliances	511
	13.14	The Organization for Security and Co-operation in	
		Europe (OSCE)	511
	13.15	The Commonwealth	515
	13.16	The Organisation of Islamic Cooperation (OIC)	520
	13.17	The International Criminal Police Organization	
		(Interpol)	523
14	The C	onsultative Group on International Agricultural	
- •	Resear	_	531
	14.1	The Consultative Group	533
	14.2	The CGIAR Centres	548
	14.3	The special crops group	548
	14.4	The farming systems group	552
	14.5	The general group	555
15	Intero	overnmental scientific organizations	560
	15.1	The World Meteorological Organization (WMO)	562
	15.2	The International Bureau of Weights and Measures	002
		(BIPM)	565
	15.3	The Centre for European Nuclear Research (CERN)/	
		European Organization for Nuclear Research	569
	15.4	The European Southern Observatory (ESO)	575
	15.5	The European Centre for Medium-Range Weather	
		Forecasts (ECMWF)	577
	15.6	The European Space Agency (ESA)	579
	15.7	The European Synchrotron Radiation Facility (ESRF)	583
16	Transr	oort and communications	586
	16.1	The International Telecommunication Union (ITU)	590
	16.2	The Universal Postal Union (UPU)	596
	16.3	The International Civil Aviation Organization (ICAO)	600

## **x** • International organizations

	16.4	The International Maritime Organization (IMO)	605
	16.5	The Intergovernmental Organisation for International	
		Carriage by Rail (OTIF)	609
	16.6	The European Organization for the Safety of Air	
		Navigation (Eurocontrol)	611
	16.7	EU semi-autonomous institutions dealing with	
		transport	613
	16.8	The Trans-European Transport Network Executive	
		Agency (TEN-TEA)	615
	16.9	The European Maritime Safety Agency (EMSA)	616
	16.10	The European Aviation Safety Agency (EASA)	617
	16.11	The European Railway Agency (ERA)	618
17	International organizations: an ever expanding universe?		620
	17.1	IO performance – a glass half full?	621
	17.2	Managing the fleet	624
	17.3	Adjusting to twenty-first-century challenges	631
	17.4	Epilogue	639
Refe	rences		641
	Glossary		661
Keyword index		666	
•	Index		669