

# Table of Contents

<b>Foreword and acknowledgements</b>	9
1.1 Contemporary military missions and challenges	11
1.2 Public security and crisis management operations	13
1.3 New military challenges	16
1.4 Research Questions	19
1.5 Demarcation	22
1.6 Structure of the Study	23
<b>2 Crisis management operations</b>	27
2.1 Introduction	27
2.2 Political and legal foundation of UN peace operations	27
2.3 Traditional peace-keeping: first generation peace-keeping	29
2.4 Wider peace-keeping: second generation peace-keeping	30
2.5 Peace support operations: third generation peace-keeping	33
2.6 Counter-insurgency	38
2.7 Stabilisation activities	44
2.8 Conclusions	48
<b>3 Security gap</b>	51
3.1 Introduction	51
3.1.1 Public security tasks in a security gap	54
3.2 Deployment gap	55
3.2.1 Background	55
3.2.2 Nature of the deployment gap	57
3.2.3 Initiatives to bridge the deployment gap	59
3.3 Enforcement gap	63
3.3.1 Background	63
3.3.2 Consequences of the enforcement gap	64
3.3.3 Initiatives to bridge the enforcement gap	65
3.4 Institutional gap	68
3.4.1 Background	68
3.4.2 International military and Security Sector Reform	75
3.5 Conclusions	77
<b>4 The police and the military: a comparison</b>	79
4.1 Introduction	79
4.2 The police organisation	81
4.2.1 Operational concept	81
4.2.1.1 Function	81
4.2.1.2 Intelligence	89
4.2.1.3 Cooperation	91
4.2.1.4 Use of force	93

4.2.2	Organisational concept	95
4.2.2.1	Decentralisation of authority	96
4.2.2.2	Vertical differentiation	99
4.2.2.3	Geographical differentiation	100
4.3	The military organisation	101
4.3.1	Operational concept	101
4.3.1.1	Function	101
4.3.1.2	Intelligence	108
4.3.1.3	Cooperation	110
4.3.1.4	Use of force	113
4.3.2	Organisational concept	116
4.3.2.1	Decentralisation of authority	116
4.3.2.2	Vertical differentiation	118
4.3.2.3	Geographical differentiation	120
4.4	Conclusions	122
<b>5</b>	<b>Research methodology</b>	<b>127</b>
5.1	Introduction	127
5.2	Conceptual framework	127
5.3	Case studies	128
5.4	Case design	130
5.5	Data collection	132
5.6	Data reduction and display	134
5.7	Research quality	135
5.8	Pragmatic approach	136
<b>6</b>	<b>IFOR/SFOR</b>	<b>137</b>
6.1	Introduction	137
6.1.1	Background to the conflict	137
6.1.2	Dayton Peace Agreement	138
6.1.3	Dutch military contribution to the implementation of the Peace Agreement	139
6.1.4	Structure of the chapter	140
6.2	Security gap	140
6.2.1	Public security situation	140
6.2.2	Local police	144
6.2.3	International police	146
6.3	Operational concept	151
6.3.1	Planning and preparation	151
6.3.2	Managing the security gap	159
6.3.2.1	Public order management	159
6.3.2.2	Law enforcement	167
6.3.3	Intelligence	175
6.3.4	Cooperation	177
6.3.5	Use of force and flexibility	181
6.4	Organisational concept	183

6.4.1	Autonomy and individuality	183
6.4.2	Vertical differentiation	185
6.4.3	Deconcentration	186
6.5	Conclusions	187
<b>7</b>	<b>KFOR</b>	193
7.1	Introduction	193
7.1.1	Background of the operation	193
7.1.2	Dutch military contribution to the peace settlement	196
7.1.3	Structure of the chapter	197
7.2	Security gap	197
7.2.1	Public security situation	197
7.2.2	Local police	199
7.2.3	International police	200
7.3	Operational concept	201
7.3.1	Planning and preparation	201
7.3.2	Managing the security gap	209
7.3.2.1	Public order management	209
7.3.2.2	Law enforcement	212
7.3.3	Intelligence	221
7.3.4	Cooperation	223
7.3.5	Use of force and flexibility	226
7.4	Organisational concept	228
7.4.1	Autonomy and individuality	228
7.4.2	Vertical differentiation	231
7.4.3	Deconcentration	231
7.5	Conclusions	232
<b>8</b>	<b>SFIR</b>	237
8.1	Introduction	237
8.1.1	Background of the operation	237
8.1.2	Structure of the chapter	241
8.2	Security gap	241
8.2.1	Public security situation	241
8.2.2	Local police	246
8.3	Operational concept	252
8.3.1	Planning and preparation	252
8.3.2	Managing the security gap	262
8.3.2.1	Public order management	262
8.3.2.2	Law enforcement	266
8.3.3	Intelligence	272
8.3.4	Cooperation	275
8.3.5	Use of force and flexibility	282
8.4	Organisational concept	285
8.4.1	Autonomy and individuality	285
8.4.2	Vertical differentiation	287
8.4.3	Deconcentration	288

## BEYOND BORDERS

8.5	Conclusions	289
9.	<b>Syntheses and discussion</b>	295
9.1	Discussion	294
9.1.1	Security gap	294
9.1.2	Operational concept	295
9.1.3	Organisational concept	306
9.2	Answering the central research question	308
9.3	Limitations of this study	311
9.4	Future Research	312
9.5	Concluding remarks	313
	<b>Appendix 1 Chronology</b>	319
	<b>Appendix 2 Interview protocol</b>	327
	<b>Appendix 3 Overview of Interviewees</b>	331
	<b>Appendix 4 List of Abbreviations</b>	333
	<b>Biography</b>	337
	<b>Samenvatting in Nederlands</b>	365
	<b>About the Author</b>	369