## **Contents**

List of figures List of tables List of contributors Acknowledgements		xi xii xv xxiii
Int	Introduction	
	RT I bstantive domain of M&A research	9
1	Acquisitions as an instrument of organizational adaptation through innovation  Jennifer C. Sexton	11
2	Acquisitions as an adaptation strategy  Christina Öberg	27
3	A framework of HR enablers for successful M&A integration: a study of three transactions  Mahima Thakur and Anjali Bansal	40
4	Acquire or get acquired: defensive acquisitions in medium-sized family firms  Pankaj C. Patel and David R. King	57
5	Opening the black box of acquisition capabilities Niina Nummela and Mélanie Hassett	74
	त्रा। ntextual domain of M&A research	93
6	Assessing the effects of the network of strategic alliances on M&A decisions: some empirical evidence from the US semiconductor industry Marco Testoni, Stefano Breschi, and Giovanni Valentini	95

7	Chinese and Indian M&As in Europe: the relationship between motive and ownership choice  Lucia Piscitello, Roberta Rabellotti, and Vittoria Giada Scalera	114
8	Engaged employees in M&A: illusion or opportunity? Satu Teerikangas and Liisa Välikangas	130
9	M&A and the firm's corporate development portfolio: a call for research integration  Laurence Capron	150
10	The acquisition performance game: a stakeholder approach Olimpia Meglio	163
11	Leadership, power, and collaboration in international mergers and acquisitions: conflict and resolution  Kathleen Park	177
	ethodological domain of M&A research	195
12	Reflecting on the use of mixed methods in M&A studies  David P. Kroon and Audrey Rouzies	197
13	Event-study methodology in the context of M&As: a reorientation Joseph S. Harrison and Mario Schijven	221
14	Institutional ethnography: an alternative way to study M&As Rebecca Lund and Janne Tienari	242
15	Merging networks: contributions and challenges of social network analysis to study mergers and acquisitions  Nicola Mirc	259
16	Qualitative and longitudinal studies of mergers and acquisitions: a reflection of methods in use Annette Risberg	272
	RT IV Inceptual domain of M&A research	285
17	Mergers and acquisitions as multitude of processes: a review of qualitative research  Michael Grant Lars Frimanson and Fredrik Nilsson	287

		Contents
18	Antecedents of anticipatory justice among acquired firm employees Kaitlyn DeGhetto, Sangbum Ro, Bruce T. Lamont, and Annette L. Ranft	307
19	Toward a competitive dynamics perspective on value potential in M&A Svante Schriber	324
20	A literature review and a suggested future research agenda on speed of integration in M&A: taking stock of what we know Florian Bauer	337
21	Causes and consequences of different types of identity threat: perceived legitimacy of decisions in M&As  Anna A. Lupina-Wegener, Güldem Karamustafa, and Susan C. Schneider	354
22	Branding in mergers and acquisitions: current research and contingent research questions  Marcella Rothermel and Florian Bauer	367
Co	nclusion: deconstructing M&A research – paradigm progress  Amy L. Pablo	383
Index		391