

## CONTENTS

List of Tables	xi
Preface	xiii
Abbreviations	xvii
Introduction	3
The Rationale for This Study and Some Methodological Considerations	3
Iron and Steel in the German Prewar Economy	13
The Great Concerns and Their Leaders	13
Cartels, Syndicates, and Trade Associations	27
Chapter One. The Dilemmas of Industrial Self-Government, September 1916–July 1919	51
Cartels and Syndicates Between Compulsion and Uncertainty	56
Iron and Steel Producers and Their Industrial Consumers Between Conflict and Cooperation	71
In War	71
In Revolution	82
Chapter Two. The Disruption of Industrialist Solidarity, July 1919–April 1920	110
The Steel Works Association in Disintegration and the Quest for Alternatives	113
“Onward to World Market Prices!”	130
Government Regulation of the Iron Trades	140
Chapter Three. Unity Restored: The Struggle for Decontrol, 1920–1921	160
The Failure of the EWB	164
Export Controls Under Attack	187
Chapter Four. Vertical Concentration	210
The Tale of Two Concerns	213
The Balance Sheet of Vertical Concentration	244
Chapter Five. 1922: From Low Interest to High Principle	280
The Last Fling	284
Toward an Economic Program	319

## CONTENTS

Chapter Six. 1923: From Ruhr Occupation to Twelve-Hour Shift	346
Surviving Passive Resistance	351
Ending Passive Resistance and the Eight-Hour Day	393
Epilogue	445
Appendix One. Dollar Exchange Rate of the Paper Mark and the Gold Mark in Berlin, 1914–1923	472
Appendix Two. Production of Coal, Pig Iron, and Crude Steel in Germany, Great Britain, France, and Belgium, 1913–1929	474
Bibliography	477
Index	495