Contents

Acknowledgments ix

1. INTRODUCTION 1
   - 1.1 Freight Transshipment 1
     - 1.1.1 Reasons for Transshipment 2
     - 1.1.2 Terminal Operations 3
   - 1.2 Vehicle Transshipment 4
     - 1.2.1 Vehicle Supply Chains 4
     - 1.2.2 Transshipment Tasks 5
   - 1.3 Book's Overview 6

2. AUTOMOBILE PRODUCTION AND DISTRIBUTION 9
   - 2.1 Trends in Automobile Production 9
     - 2.1.1 A Quick Glimpse to History 9
     - 2.1.2 Shift Towards Emerging Markets 11
     - 2.1.3 Multinational Configurations 13
   - 2.2 Challenges for Outbound Logistics 15
     - 2.2.1 Distribution Strategies 16
     - 2.2.2 Hub and Spoke Distribution 17
     - 2.2.3 Logistic System Leadership 19
   - 2.3 Summary 20

3. INTERMODAL VEHICLE TRANSSHIPMENT 21
   - 3.1 Vehicle Transport Market 22
     - 3.1.1 Deep-Sea Segment 22
     - 3.1.2 Short-Sea Segment 25
     - 3.1.3 Second-Hand Automobile Segment 26
     - 3.1.4 High and Heavy Segment 27

3.2 Competition Factors for Ports 28
3.2.1 Competitive Port Infrastructure 28
3.2.2 Ports of the North Range 30
3.2.3 Development of Transshipment Volume 32
3.2.4 Distribution of Transshipment Volume 34
3.3 Summary 38
4. MANAGEMENT OF TERMINAL OPERATIONS 41
4.1 Transshipment Processes 41
4.1.1 Import Process 42
4.1.2 Export Process 45
4.1.3 Auxiliary Process 46
4.2 Management Decisions 46
4.2.1 Strategic Decisions 47
4.2.2 Tactical Decisons 48
4.2.3 Operational Decisions 56
4.3 Summary 59
5. MODELING TERMINAL OPERATIONS 61
5.1 Vehicle Transshipment Planning 61
5.1.1 Allocation of Storage Space 62
5.1.2 Manpower Deployment 64
5.1.3 Goals for Terminal Operations 64
5.2 An Integrated Transshipment Model 66
5.2.1 Problem Resources 66
5.2.2 Decision Variables 68
5.2.3 Constraints 69
5.2.4 Objective Function 73
5.3 Problem Separation 74
5.3.1 Implications of the Integral Model 74
5.3.2 Hierarchical Problem Separation 76
5.4 Summary 82
6. ALLOCATION OF STORAGE SPACE 83
6.1 Space Allocation Problems 83
6.1.1 Literature Overview 84
6.1.2 Problem Modeling 86
6.2 Problem Generation 90
6.2.1 Producing Solvable Test Problems 90

6.2.2 Parameterizing Test Problems 93
6.3 Construction Heuristic 93
6.3.1 Greedy Strategy 93
6.3.2 Generalized Procedure 95
6.3.3 Balancing Strategy 100
6.4 An Evolutionary Algorithm Approach 102
6.4.1 Evolutionary Algorithms 102
6.4.2 Parameter Optimization 105
6.4.3 Adaptive Strategy 106
6.5 Summary 107

7. PERSONNEL DEPLOYMENT 109
7.1 The Gang Scheduling Problem 109
7.1.1 Literature Review 110
7.1.2 Problem Description 113
7.1.3 Problem Modeling 114
7.1.4 Generating Problem Instances 115
7.2 Tabu Search 117
7.2.1 Local-Search Framework 117
7.2.2 Guidance of Search by Tabu Moves 119
7.2.3 Setting of Generic Parameters 120
7.3 Algorithmic Design 121
7.3.1 Neighborhood and Tabu List 122
7.3.2 Building an Initial Solution 122
7.3.3 Performing a Move 123
7.3.4 Estimating the Costs of a Move 128
7.4 Computational Investigation 133
7.4.1 Experimental Setup 133
7.4.2 Hill-Climbing Algorithm 134
7.4.3 Tabu Search Algorithm 136
7.5 Summary 137

8. IT-INTEGRATION OF PLANNING 139
8.1 Support for Terminal Operations 139
8.1.1 Functionality of ERP Systems 140
8.1.2 Control of Terminal Operations 141
8.2 Software Support for Planning 142
8.2.1 Terminal Viewer Module 143
8.2.2 Terminal Information System 145

8.3 Interplay of Execution and Planning 147
8.3.1 Requirements Definition 147
8.3.2 Design Specification 150
8.3.3 Implementation Description 154
8.4 Impact of Automated Planning 156
8.5 Summary 157

Bibliography 159

Index 173