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¹The items in the *Annotated Timeline* have been divided into eight time-sequenced parts. Parts 1 and 2 (from 1564 to 1935) present the precursor scientific and related contributions that have influenced the subsequent development of operations research (OR). Parts 3 to 8 (from 1936 to 2004) describe the beginnings of OR and its evolution into a new science. They are so divided mainly for presentation purposes.