

List of Figures ..... v

List of Tables ..... vi

**1. Introduction..... 1**

    1.1 Overview on Research Topic..... 1

    1.2 Relevance of the Research Topic..... 1

    1.3 Identification of Research Deficits ..... 3

    1.4 Deduction of Research Questions..... 6

    1.5 Contribution ..... 10

**2. Theoretical and Conceptual Background..... 13**

    2.1 Strategic entrepreneurship ..... 13

    2.2 Concept of uncertainty..... 19

    2.3 Concept of opportunity ..... 21

    2.4 New venture teams..... 22

    2.5 Entrepreneurial learning..... 23

**3 Research Design ..... 29**

    3.1 Sample..... 29

    3.2 Data collection ..... 30

**4 Summary of Research Papers..... 33**

    4.1 Summary of Research Paper I..... 34

    4.2 Summary of Research Paper II ..... 45

    4.3 Summary of Research Paper III..... 51

**5 Implications for Research and Practice..... 57**

    5.1 Theoretical Implications and Areas for Further Research ..... 57

    5.2 Practical Implications..... 62

**References..... 65**

**Appendix A – Questionnaires (long questionnaire)..... 73**

**Appendix B – Questionnaires (short questionnaire) ..... 83**

**PART B – Research Papers ..... 89**

    Paper I – Strategic Entrepreneurship: Designing Ventures Under Uncertainty ..... 91

    Paper II - The Impact Of Deep-Level Diversity On Conflict And Performance In New  
    Venture Teams ..... 125

    Paper III – New Venture Teams: Differences In Learning-Style Preferences And Their  
    Implications For The Opportunity-Recognition Process And Team Interaction..... 155