

Contents

Preface	xi
ONE	1
<hr/>	
Policy Analysis and Public Deliberation	
The Institutionalization of Discussion	
The Argumentative Function of Policy Analysis	
Argumentation and Evaluation	
Decisionism	
The Limitations of Decisionism	
TWO	21
<hr/>	
Analysis as Argument	
Norm Setting	
Discovery and Justification	
Advocacy	
Advice and Persuasion	
THREE	42
<hr/>	
Analysis as Craft	
The Analyst as Craftsman	
Data, Information, Evidence	
Pitfalls and Fallacies	
Pitfalls of Analysis	
Criteria of Adequacy	

FOUR	69
<hr/>	
Feasibility Arguments	
Constraints and Impossibilities	
Feasibility and Second-best Solutions	
Political Feasibility	
A Taxonomy of Constraints	
Constraints and Pseudo-Constraints	
The Uses of Constraint	
 FIVE	 95
<hr/>	
Changing Institutional Constraints	
The Advantages of Roundaboutness	
Analyzing Institutional Change	
Institutional Change: A Case Study	
 SIX	 116
<hr/>	
Choosing among Policy Instruments: The Case of Pollution Control	
The Importance of Context	
The Instruments of Environmental Policy	
Charges versus Standards	
Effluent Charges in Practice	
The Choice of Policy Instruments	
 SEVEN	 145
<hr/>	
Policy Development	
Policy and Meta-Policy	
Core and Periphery	
Illustrations	
The Policy Space	
Conceptual Innovation and Policy Development	

EIGHT

167

Evaluation and Accountability

Multiple Evaluation

Evaluative Roles

Evaluative Modes

Evaluation and Control

Accountability

Index

185