Translating Into Success is a collection of real-world case studies of companies crossing the language barrier to reach a worldwide market. It covers cutting-edge developments in these key areas:

- translation
- international product design
- software localization
- cross-cultural consulting
- multilingual design
- · language tools and machine translation

Whether you come to the language industry as a practitioner—a linguist, designer, or manager—or a purchaser of translation solutions, this book offers success stories and best practices that can help cut translation cost, shorten turnaround, and improve quality.

Consider these touchstones of a booming language industry:

- The worldwide market for translation and software or Web localization services is US\$11 billion in 1999, growing to US\$20 billion in 2004 (Allied Business Intelligence).
- Non-English-speaking Internet users will
  exceed English-speaking users by January 2001.
  Business users on the Web are three times more
  likely to purchase when addressed in their native
- In fiscal 1998, over 60 percent of Microsoft's revenues came from outside the United States.
   In that same period, revenue from translated products exceeded US\$5 billion.

language, says Forrester Research.

 Newsweek, Glamour, Discover, People, The Wall Street Journal, and Rolling Stone are now available in Spanish or Portuguese. In Translating Into Success, you will learn:

- how Microsoft cut translation costs while improving quality
- how Kodak shortened translation turnaround, cutting time-to-market
- how Johnson & Johnson uses quality standards to manage translation liability
- how **Time** magazine culturally adapts its content to open new markets around the globe
- how chipshot.com crafted a Japanese
   e-commerce Web site from an English original
- how Baan and Caterpillar use language automation to cut costs and increase consistency
- how telecom giant Ericsson manages terminology to improve translation quality

## About the Editor

Robert C. Sprung is editor of Language International, a magazine for professionals who deal with language and cross-cultural issues. He writes and speaks regularly on language and translation, including engagements at the computer show Comdex, a column on language in Pharmaceutical and Medical Packaging News, and a chapter in Designing User Interfaces for International Use from Elsevier. Sprung holds an A.B. from Harvard in Classics and German and an M.A. in Modern Languages from Cambridge (England). He is founder of Harvard Translations, a Cambridge,

Massachusetts-based translation, localization, and

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