Contents

	List of Tables List of Figures List of Abbreviations Acknowledgments	ix xi xiii xv
ONE	Introduction Policy Content and Context in Implementation BY MERILEE S. GRINDLE	3
	Part One FROM FORMULATION TO IMPLEMENTATION	
two ·	The Paradox of Popularity: "Ideological" Program Implementation in Zambia BY STEPHEN A. QUICK	40
THREE •	Reform Governments and Policy Implementation: Lessons from Peru BY CYNTHIA MCCLINTOCK	64
	Part Two CHOICE AND CONSEQUENCE OF IMPLEMENTING STRATEGIES	
FOUR・	The Pilot Project and the Choice of an Implementing Strategy: Community Development in India BY GERALD E. SUSSMAN	103
FIVE ·	From Pilot Project to Operational Program in India: The Problems of Transition	
	BY DAVID F. PYLE	123
		vii

Contents

SIX ·	Administrative Decentralization and the Implementation of Housing Policy in Colombia BY IRENE FRASER ROTHENBERG	145
SEVEN	Controlled Decentralization and Policy Implementation: The Case of Rural Electrification in Rajasthan BY SUSAN G. HADDEN	170
	Part Three DECIDING WHO GETS WHAT	
EIGHT ·	The Implementor: Political Constraints on Rural Development in Mexico BY MERILEE S. GRINDLE	197
NINE ·	The Politics of Public Housing in Nairobi BY FREDERICK T. TEMPLE AND NELLE W. TEMPLE	224
TEN ·	The Failure of Influence: Squatter Eradication in Brazil BY JANICE PERLMAN	250
	Conclusion	
ELEVEN ·	Implementation amidst Scarcity and Apathy: Political Power and Policy Design	
	BY PETER S. CLEAVES	281
	Contributors	304
	Index	307