Contents

| Ack n | Acknowledgements | |
|--------------|--------------------------------------------------------------------------------------------------------------|----------|
| 1. | Introduction: Smart thinking in the real world of complexity | |
| | What this book is all about Appendix: Background sources for, smart economic decision- | 10 |
| | making in a complex world References | 14 15 |
| 2. | The evolution of decision-making: Why institutions and capabilities matters | |
| | Introduction | 17 |
| | Assumptions matter and behavioural economics The conventional wisdom and the different faces of | 19 |
| | behavioural economics | 20 |
| | The bounded rationality approach in context | 22 |
| | Satisficing and procedural rationality in context X-efficiency theory and external benchmarks for | 29 |
| | optimal behaviour | 31 |
| | Nudging versus constraints change and redesign | 32 |
| | Conclusion | 33 |
| | References | 35 |
| 3. | How complexity affects decision-making | |
| | Introduction | 39 |
| | Key points of overlap: Hayek and behavioural economics | 40 |
| | Assumptions matter | 42 |
| | Revisiting complexity and the expert | 48 |
| | Contemporary views on bottom-up decision making and | |
| | individualized norms for rationality | 51 |
| | Ecological rationality and the spontaneous order | 58 |
| | Opening the door to intelligent design | 60 |
| | Opening the door to multiple equilibria: Casting shadows on the spontaneous order and ecological rationality | 63 |
| | Conclusion: Hayek's Golden nugget in decision-making theory | 68 |
| | References | 71 |

| 4. | Freedom of choice in a complex world | |
|----|---------------------------------------------------------------------------------------------|-----|
| | Introduction | 75 |
| | Multiple equilibria in consumption | 79 |
| | Multiple equilibria in production: An introduction | 80 |
| | Multiple equilibria in production: X-inefficiency and | |
| | managerial slack | 82 |
| | Multiple equilibria in production: X-inefficiency and agency | 84 |
| | Multiple equilibria in production: Some related scenarios | 86 |
| | Historical and logical time | 87 |
| | Rent seeking and x-efficiency | 87 |
| | Conclusion | 88 |
| | References | 90 |
| 5. | Understanding rational inefficiency: A scientific | |
| | basis for economic failure and success | |
| | Introduction | 93 |
| | Introducing rationality and rational inefficiency | 94 |
| | Institutions, efficiency, and rationality | 99 |
| | Different types of rationality | 102 |
| | Production inefficiency | 107 |
| | Consumption inefficiencies | 115 |
| | Macroeconomic choices and rational behaviour | 120 |
| | Conclusion | 125 |
| | References | 127 |
| 6. | How consumers can achieve freedom of choice: | |
| | When consumers are truly sovereign | |
| | Introduction | 131 |
| | An alternative model of preference formation | 132 |
| | Conventional perspectives and critiques | 134 |
| | Constructing an alternative theory of welfare maximization | 134 |
| | Choice x-inefficiency and x-inefficiency in production | 142 |
| | Conclusion | 142 |
| | References | 144 |
| | References | 1 |
| 7. | Inside the black box of the firm: Why choice, power and preferences matter for productivity | |
| | and efficiency | |
| | Introduction | 147 |
| | Origins of efficiency wage theory | 150 |
| | Real wages, effort variability, and efficiency wages | 151 |
| | Efficiency wage theory revised | 156 |
| | Foundations of x-efficiency theory | 163 |
| | Linking x-efficiency and efficiency theories | 178 |
| | · · · | |

| | Conclusion References | 183 185 |
|-----|--------------------------------------------------------------------------------------------------|------------|
| 8. | How smart people can be involuntarily employment when misguided policy dominates decision-making | |
| | Introduction | 189 |
| | Keynes and the real wage rate | 191 |
| | Keynes and the demand side | 195 |
| | The behavioural model and employment | 198 |
| | Conclusion References | 206 207 |
| | | |
| 9. | Why financial literacy matters for socio-economic wellbeing | |
| | Introduction | 211 |
| | The conventional wisdom | 215 |
| | Fast and frugal decision-making and smart heuristics | 216 |
| | Institutions matter Errors and biases and 'irrational' heuristics | 218 219 |
| | Financial education and literacy and the different faces of | 219 |
| | behavioural economics | 222 |
| | Linkages between financial issues, financial education, and | |
| | financial literacy | 224 |
| | Pensions and saving | 224 |
| | Investing in financial assets | 227 |
| | Bubbles and busts: Animal spirits and decision-making | 228 |
| | Informational problems and errors in decision making | 232 233 |
| | The trust heuristic Ponzi schemes and the trust heuristic | 233 |
| | Conclusion: Economic theory, financial literacy and public | 231 |
| | policy | 236 |
| | References | 242 |
| 10. | How labour markets really work | |
| | Introduction | 245 |
| | What is behavioural labour economics | 243 |
| | Modelling labour supply: A standard rendering | 247 |
| | A behavioural model of labour supply: A target approach | 250 |
| | Non-labour market income and labour supply | 255 |
| | Unemployment insurance and labour supply | 257 |
| | Non-economic variables and errors or biases in labour market | |
| | decision-making | 258 |
| | Demand for labour and the supply of effort | 262 |
| | Efficiency wage and x-efficiency theory | 265 |

| Some labour market implications of generalized x-efficiency | |
|-------------------------------------------------------------|-----|
| theory | 269 |
| Population growth with real women | 272 |
| Conclusion | 274 |
| References | 275 |

281