

# Table of Contents

List of Tables	ix
Acknowledgments	xi
Common Abbreviations Used in the Text	xv
Introduction: Cost Containment and the Governance of Health Care	1
1. Health Care Governance in the British NHS to 1989: A Hybrid of Corporatism and State Hierarchy	31
2. The British Reforms: Markets, Managers, and the Challenge to Corporatism	43
3. The Corporatist Settlement in German National Health Insurance	86
4. The German Reforms: Grafting the Market onto Corporatism	106
5. The Autonomy of the Solo Practitioner in a Liberal Health Care System: The United States	148
6. Market Reform as “Unmanaged Competition”: The United States	164
Conclusion: The Limits of Markets in Health Care	193
Appendix: Information on Interviews and Methodology	225
Notes	233
Bibliography	263
Index	293

# Tables

1. Physicians' Earnings Relative to Other Occupations in the United Kingdom, Germany, and the United States, 1965–92	13
2. Physicians' Mean Gross Income in the United Kingdom, Germany, and the United States, 1965–92	13
3. Health Care Spending as a Percentage of Gross Domestic Product in the United Kingdom, Germany, and the United States, 1960–97	17
4. Per Capita Health Care Spending in the United Kingdom, Germany, and the United States, 1960–97	17
5. Real Resources to NHS Hospital and Community Health Services, 1974–89	45
6. NHS Hospital Inpatient Waiting Lists, 1976–86	47
7. The Sickness Funds in the German Health Insurance System, 1990	87
8. Expenditure Trends in German National Health Insurance, 1980–88	105
9. Trends in the Number of KV Doctors, 1980–93	120
10. Social Insurance Contributions in Germany, 1950–96	122
11. Real Per Capita National Health Expenditures and Expenditures on Physicians' Services in the United States, 1970–2007	186