Contents

1 The challenge of complexity	1
1.1 Increase of complexity in engineering development	3
1.2 The market as the source of increasing complexity	5
1.3 The role of structure in evaluation of complex systems	8
1.4 Opportunities due to complexity in product development	
1.5 Example of a race car development	12
1.5.1 Project description	12
1.5.2 Problem description	13
1.5.3 Opportunities due to improved structural considerations	16
1.6 Requirements for effective complexity management	16
2 Complexity in the context of product design	21
2.1 Definitions and characteristics	
2.1.1 System	
2.1.2 Structure	24
2.1.3 Complexity	
2.2 Problems with handling complexity	
2.3 Complexity management strategies	
2.3.1 Acquisition and evaluation of complex systems	
2.3.2 Avoidance and reduction of complexity	
2.3.3 Management and control of complexity	35
2.4 Opportunities of controlled complexity	
2.5 Structure consideration for controlling complexity	
2.5.1 Objectives	
2.5.2 Information visualization	
2.5.3 Computational approaches and algorithms	
2.6 Significance of complexity in product design	
3 Methods for managing complex data in product design	43
3.1 Overview of applied methodologies	
3.2 Application of graph theory	
3.3 Matrix-based approaches	
3.3.1 Intra-domain matrices	50
3.3.2 Inter-domain matrices	
3.3.3 Combined application of intra- and inter-domain matrices	54



3.3.4 Multiple-Domain Matrices	56
3.4 Status quo of applied methods	
4 The procedure of structural complexity management	61
4.1 Applicability of conventional complexity management	
4.2 Procedure of structural complexity management	
5 Modeling the Multiple-Domain Matrix	67
5.1 Actually applied system definitions	67
5.2 The construction of the Multiple-Domain Matrix	
5.3 The items of the Multiple-Domain Matrix	
5.4 A system definition by the Multiple-Domain Matrix	
6 Information acquisition	79
6.1 Requirements for assuring data quality	
6.2 Information extraction from available data sets	
6.3 Information acquisition from interviews	
6.4 Representation of system structures	
6.4.1 The scope of matrices	
6.4.2 The scope of graphs	
6.5 Representing structural contexts by graphs and matrices	
7 Deduction of indirect dependencies	99
7.1 Information acquisition in domain-spanning contexts	
7.2 Deduction of indirect dependencies from Multiple-Domain Matrices	
7.3 Logics for the deduction of indirect dependencies	
7.4 Strategies for the deduction of indirect dependencies	.114
8 Structure analysis	
8.1 Matrix-based methods of structure analysis	
8.2 Structure analysis based on graph theory	
8.2.1 Basic analysis criteria for the characterization of nodes and edges.	
8.2.2 Basic analysis criteria for the characterization of subsets	
8.2.3 Basic analysis criteria for the characterization of systems	
8.3 Effective procedure of structure analysis	.139
9 Product design application	
9.1 Structure manual	
9.2 Structure potentials	
9.2.1 Tearing approach	
9.2.2 Structural pareto analysis	.153
10 Use case: Automotive safety development	
10.1 Problem Description	
10.2 System definition	. 157

10.3 Information acquisition	. 158
10.4 Deduction of indirect dependencies	
10.5 Structure analysis	
10.6 Product design application	
10.6.1 Improved system management	
10.6.2 Improved system design	
11 Use case: Development of high pressure pumps	.171
11.1 Problem description	.171
11.2 System definition	
11.3 Information acquisition	. 174
11.4 Deduction of indirect dependencies	. 176
11.5 Structure analysis	
11.6 Product design application	
Literature	. 189
Appendix	107
A1 Deduction of indirect dependencies	
A2 Analysis criteria for single-domain networks	
A2.1 Characterization of nodes and edges	
Active sum, passive sum Activity	
•	
Articulation node	
Attainability Bridge edge	
e e	
Bus	
Closeness	
Criticality	
Distance (global)	
End node, start node	
Isolated node	
Leaf	
Transit node	
A2.2 Characterization of subsets	
Bi-connected component	
Cluster, completely cross-linked	
Cluster, based on a strongly connected part	
Distance (between nodes)	
Feedback loop	
Hierarchy	
Locality	
Path	
Quantity of indirect dependencies	
Similarity	, 223

Spanning tree	
Strongly connected part/component	
A2.3 Characterization of systems	
Banding	
Clustering	
Degree of connectivity	
Distance matrix	
Matrix of indirect dependencies	
Partitioning (triangularization, sequencing)	
A3 Methods for the construction of a structure manual	
Feed-forward analysis	
Impact check list	
Mine seeking	
Structural pareto analysis	
Trace-back analysis	
Index	237