

Contents

1	Paved with Political Intentions	1
2	Walking behind the Bulldozer	25
3	Choosing Destiny	95
4	Being Smart	153
5	With Politics in Mind	193
	Bibliographical Essay	221
	Notes	232
	References	243
	Index	269
	Tables	
2-1	Membership in Relevant Interest Groups, 1979–90	34
2-2	Total Visits to NPS Sites, 1980–88	37
2-3	Total Appropriations to the NPS, 1982–90	44
2-4	Leading Concessions Operations in the NPS, 1992	50
2-5	Congressional Hearings on the NPS, 1955–90	52
2-6	GAO Reports on the National Park Service, 1970–90	54
2-7	Directors of the National Park Service	66
2-8	Summary of Units of the NPS, 1990	69
2-9	Acres Burned in Yellowstone National Park Fires, 1930–91	81

2-10	Budget Allocations of the NPS, 1990	90
2-11	OLS Estimation of Park Unit Appropriations	92
3-1	Visits to Rocky Mountain Parks, Selected Years, 1950-67	101
3-2	Total Visits to CPS Sites, 1989-92	105
3-3	CPS Expenditures for Fiscal Year 1991	125
3-4	Percent of CPS Expenditures by Central Offices	125
3-5	Summary of Units of the CPS, 1990	132
3-6	Priority Historic Themes for Representation	133
3-7	Budget Allocations of the CPS, 1991	150
3-8	OLS Estimation of Park Unit Appropriations	151
4-1	Grizzly Bear Statistics in Yellowstone, 1973-90	155
4-2	Comparisons of Grand Canyon Sound Levels	168
4-3	Survey of Grand Canyon Travelers	169
4-4	Revenue Value of Building Permits, Fiscal Years 1985-87	172
4-5	Yosemite Valley Development in the 1980s	177
4-6	CPS Revenue in Banff, Selected Categories, Fiscal Years 1987-90	182

Figures

1-1	Canadian National Park System (map)	20
1-2	U.S. National Park System (map)	22
2-1	Formal Structure of the NPS, 1979	30
2-2	Appropriations following Fee Increases, Selected Fiscal Years, 1903-90	48
2-3	Budget Outlays of Public Land Agencies, Fiscal Years 1981-88	49
2-4	Formal Structure of the NPS, 1991	61
2-5	Formal Structure of an NPS Regional Office, 1990	62
3-1	Formal Structure of Environment Canada, 1990	116
3-2	Formal Structure of the CPS, 1991	124
3-3	Formal Structure of Western Region, 1992	126
3-4	Formal Structure of a Western Region Park, 1991	127
3-5	Formal Structure of a Western Region Park, 1992	128
3-6	Status of National Park Natural Regions (map)	134
4-1	Boundary Map, Yellowstone National Park	157
5-1	Political Determinants of Agency Pursuit of Goal	199