

Contents

Tables	vi
Introduction	1
1 The prison service: the wider organization	15
2 The Fortress	31
3 The rules of task	59
4 The rules of relationships	75
5 Authority at the Fortress	105
6 The Christmas rota	121
7 The manpower team	131
8 Accountability and responsibility	151
Conclusion	165
References	179

Tables

Table 1: Comparison of home leave results for 1983	35
Table 2: Number of inmates allowed home leave at the Fortress	37
Table 3: Number of days required by Governor Jones to approve recommendations of the home leave board	110
Table 4: Number of days required by Governor Bold to approve recommendations of the home leave board	111