
Table of Contents

Summary	i
Overview of Research Papers.....	iii
PART A: INTRODUCTORY OVERVIEW OF THE THESIS	vii
List of Figures	ix
List of Tables.....	xi
List of Abbreviations.....	xiii
1 Introduction	1
1.1 Overview and Relevance of Research Topic	1
1.2 Identification of Research Deficits.....	4
1.3 Deduction of Research Questions	10
1.4 Aspired Contribution.....	15
2 Conceptual and Theoretical Background	19
2.1 The role of the Chief Operating Officer	19
2.2 Upper echelons theory.....	21
2.3 Attention based view	22
3 Research Design.....	25
3.1 Data Collection and Sample Composition	25
3.2 Measures.....	28
3.3 Empirical Model.....	30
3.4 Robustness and Endogeneity Tests	31
4 Summary of Research Papers	33
4.1 Summary of Research Paper I.....	34
4.2 Summary of Research Paper II.....	38
4.3 Summary of Research Paper III	43
5 Implications for Research and Practice	47
5.1 Theoretical Implications.....	47

Table of Contents

5.2	Practical Implications.....	52
5.3	Limitations and Avenues for further Research	53
References		55
PART B: RESEARCH PAPERS.....		65
Research Paper I – Operations Excellence: Examining the impact of female COOs on operating performance.		67
Research Paper II – CEO Conversational Receptiveness: A Leadership Behavior to Reduce ESG Controversies.		109
Research paper III – Forging the path to digital innovation: The strategic role of COOs and the importance of cross-functional collaboration		147
Appendix.....		183
Appendix A: Declaration of Artificial Intelligence Usage		183
Appendix B: Data Availability Statement		184